Focus Area #1:	College and Career-Ready Students
Goal Statement:	The GSD #231 will provide a variety of quality opportunities in academics and life skills in order to ensure students are ready to excel with future goals and to serve as productive citizens.

- GSD will ensure that students are able to excel academically, so they can develop the skills that will support all areas of students' lives in all grades K-12.
- GSD will academically prepare students to be successful when taking college-placement and job-placement exams such as PSAT (Preliminary SAT), SAT, ASVAB (Armed Services Vocational Aptitude Battery Test), ACT, etc.
- GSD schools will offer programs that provide students with life skills, such as critical thinking, personal finance, resiliency, and workplace soft skills.
- GSD schools will help students develop plans for their future and support all post highschool options including career and technical programs, college preparation, military, and workplace training.

- 1. Add personal finance class for high school graduates
- 2. Continue partnership with CSI
 - a. Concurrent credit
 - b. Liaison at high school 2 days a week
 - c. CSI CNA, ELL and GED courses offered in the evenings at the high school

Focus Area #2:	Recruitment, Development and Retention of High-Quality Staff/Faculty
Goal Statement:	The GSD #231 will actively recruit, hire, and retain professional, engaged, and effective team members in all areas.

- GSD will support collaboration on best practices, professional development, and rigorous instruction that fit within the strategic plan at the district, building, and team levels.
- GSD will develop strong recruitment practices, including maintaining competitive salaries and benefits and utilizing all available options to become the district of choice for employees.
- GSD will effectively utilize the evaluation process to identify strengths and weaknesses in an effort to ensure staff members reach their full potential through continuous improvement.

- 1. Provide district wide professional development opportunities for staff
- 2. Continue to implement district mentor program
- 3. Continue to reimburse certificated staff for approved credits
- 4. Continue to foster and encourage a "grow your own" philosophy within the district to fill teaching positions

Focus Area #3:	Facilities/Safety
Goal Statement:	The GSD #231 will provide a safe, clean and secure school environment in up to date facilities, that are well-maintained and efficiently utilized, while proactively planning for the future.

- GSD will prioritize the health and safety of students and staff as part of the overall facilities plan.
- GSD will update plans for emergency communications between buildings, classrooms, and first responders.
- GSD will focus on school safety and security in order to maintain and enhance an overall positive and successful learning environment.
- GSD will implement long-term planning for facility maintenance and future building through collaborative efforts with all stakeholders.

- 1. The board will revisit facility needs and improvements to determine next steps
- 2. Update district safety and emergency operations plan
- 3. Continue emergency response training for staff using the ALICE protocol
- 4. Apply for the Securing Our Future grant to update door access hardware in school buildings
- 5. Apply for second round of the Securing Our Future grant to update the fire system and public announcement system in school buildings

Focus Area #4:	Communication
Goal Statement:	The GSD #231 will actively engage and collaborate with all people involved in the education and support of students.

- GSD will implement a marketing and community engagement strategy to promote the district.
- GSD will provide and effectively utilize communication tools to support consistent and timely school and district-level communication.

- 1. Superintendent will communicate at least three times a year on the progress of the district through social media, district website, newspaper, newsletters and Bright Arrow.
- 2. Update district website
- 3. Use the district website, social media and local newspaper to promote the district.

Focus Area #5:	Financial Responsibility
Goal Statement:	The GSD #231 will be responsible and accountable for district resources while providing transparency and community engagement to support the district's needs and the strategic plan.

- GSD will plan for future sustainability by prioritizing maintaining the fund balance.
- GSD will utilize all funds (Federal, State, local) in compliance with the specific revenue streams to support the overall financial health of the District.
- GSD will maintain a clear and transparent budget process.

- 1. District budget, yearly audit report, master labor agreement, monthly financials, vendor and personnel contracts will be posted on the district website
- 2. Continue to focus remaining ESSER dollars according to the district ESSER plan

Focus Area #6:	Quality Learning Opportunities
Goal Statement:	The GSD #231 will provide resources and strategies to support high academic achievement within a positive culture and learning environment.

- GSD will work to ensure the curriculum is vertically and horizontally aligned so students continually build knowledge K-12.
- GSD will support the integration of technology within the curriculum in a systematic way for all students including navigating different platforms and digital citizenship in a way that addresses student learning needs.
- GSD will continue to focus on and implement strategies, programs and plans that help foster a positive culture and learning environment for all students and staff.
- GSD will continue to strive for growth in all academic measures. To include, but are not limited to, IRI, ISAT, PSAT, SAT, graduation rates and school based assessments.

- 1. Subject area/grade level pacing calendars will be available on the district website at the beginning of the 24/25 school year
- 2. Superintendent, principals and counselors will identify, implement, monitor and communicate student achievement targets, goals and progress.
- Each school will continue to implement and evaluate their academic and behavioral support systems